



Canadian Association of  
Professional Immigration Consultants  
L'Association Canadienne des  
Conseillers Professionnels en Immigration

Dr. Harpreet S. Kochhar  
Deputy Minister of Immigration, Refugees and Citizenship Canada  
Email: harpreet.kochhar@cic.gc.ca

February 2, 2024

**RE: The Canadian Association of Professional Immigration Consultants (CAPIC)  
Congratulates Dr. Harpreet S. Kochhar on appointment as the new Deputy Minister of  
Immigration, Refugees and Citizenship Canada**

Dear Dr. Kochhar:

On behalf of the Canadian Association of Professional Immigration Consultants (CAPIC), I would like to extend sincere congratulations to you on your recent appointment as the new Deputy Minister of Immigration, Refugees and Citizenship Canada (IRCC). We look forward to working with you and your team.

CAPIC represents nearly 5000 immigration and citizenship consultants who assist newcomers to work, study, visit, or move to Canada. CAPIC has forged and maintained strong relationships with all tiers of government and has been formally recognized as the leader of, and advocate for, immigration and citizenship consultants and the immigration consulting profession. CAPIC is a major stakeholder in immigration and citizenship policy development.

CAPIC believes that immigration is a fundamental component of Canadian identity and a vital part of the country's economy. We are a leader in the immigration industry and our organization is delighted to work with you and your team on immigration, refugees, and citizenship matters.

Congratulations on your new appointment, and we wish you continued success in your role as the Deputy Minister of IRCC.

I hope to arrange a meeting with you at your earliest convenience to discuss further the new strategies of the IRCC to realize the objectives of the *Immigration and Refugee Protection Act*, S.C. 2001, c. 27.

Sincerely,

A handwritten signature in black ink, appearing to read 'Dory Jade', written over a light blue background.

Dory Jade, C. Dir.  
Chief Executive Officer  
CAPIC-ACCPI